

Executive Skills in Children and Adolescents



Adapted from the original presentation by

Peg Dawson, Ed.D.

pegdawson@comcast.net

Center for Learning and Attention Disorders

1149 Sagamore Ave.

Portsmouth, NH 03801

The Cookie Problem

Problem to be solved: Which girl wore which color?

- ▶ Rachel, Linda, and Eve were friends sitting in a circle on the grass.
- ▶ Rachel passed three chocolate chip cookies to the person in blue.
- ▶ Eve passed three macaroons to the person who passed her cookies to the person wearing green.
- ▶ Each person passed three cookies to the friend on her left.
- ▶ Rachel, Linda, and Eve were dressed in red, blue, and green, but not necessarily in that order.
- ▶ The person who was wearing green did not get a macaroon. The person wearing red passed along three oatmeal cookies.
- ▶ *Who wore which color?*

*Taken from: Get It Together: Math Problems for Groups Grades 4-12, published by
EQUALS, Berkeley, CA, 1989.*



RED BLUE PURPLE BLACK

GREEN YELLOW ORANGE RED

BLUE PURPLE BLACK GREEN

YELLOW ORANGE RED BLUE

PURPLE BLACK GREEN YELLOW



RED BLUE PURPLE BLACK

GREEN YELLOW ORANGE RED

BLUE PURPLE BLACK GREEN

YELLOW ORANGE RED BLUE

PURPLE BLACK GREEN YELLOW

<https://developingchild.harvard.edu/science/key-concepts/executive-function/>






Executive Skills: Definitions

- ***Response Inhibition:** The capacity to think before you act – this ability to resist the urge to say or do something allows us the time to evaluate a situation and how our behavior might impact it.
- ***Working Memory:** The ability to hold information in memory while performing complex tasks. . It incorporates the ability to draw on past learning or experience to apply to the situation at hand or to project into the future.



Executive Skills: Definitions

- **Emotional Control**: The ability to manage emotions in order to achieve goals, complete tasks, or control and direct behavior.
 - **Sustained Attention**: The capacity to maintain attention to a situation or task in spite of distractibility, fatigue, or boredom.
 - **Task Initiation**: The ability to begin projects without undue procrastination, in an efficient or timely fashion.
- 



Executive Skills: Definitions

- **Planning/Prioritization**: The ability to create a roadmap to reach a goal or to complete a task. It also involves being able to make decisions about what's important to focus on and what's not important.
- **Organization**: The ability to create and maintain systems to keep track of information or materials.
- **Time Management**: The capacity to estimate how much time one has, how to allocate it, and how to stay within time limits and deadlines. It also involves a sense that time is important.

Executive Skills: Definitions

- ***Flexibility:** The ability to revise plans in the face of obstacles, setbacks, new information or mistakes. It relates to an adaptability to changing conditions.
- **Goal-directed persistence:** The capacity to have a goal, follow through to the completion of the goal, and not be put off by or distracted by competing interests.
- **Metacognition:** The ability to stand back and take a birds-eye view of oneself in a situation. It is an ability to observe how you problem solve. It also includes self-monitoring and self-evaluative skills (e.g., asking yourself, “How am I doing? or How did I do?”).

What Do Executive Skill Weaknesses Look Like in Students?

- ▶ Acts without thinking
- ▶ Interrupts others
- ▶ Overreacts to small problems
- ▶ Upset by changes in plans
- ▶ Talks or plays too loudly
- ▶ Resists change of routine
- ▶ Acts wild or out of control
- ▶ Easily overstimulated and has trouble calming down
- ▶ Gets stuck on one topic or activity
- ▶ Gets overly upset about “little things”
- ▶ Out of control more than peers
- ▶ Low tolerance for frustration
- ▶ Overwhelmed by large assignments
- ▶ Can't come up with more than one way to solve a problem
- ▶ Doesn't notice impact of behavior on others

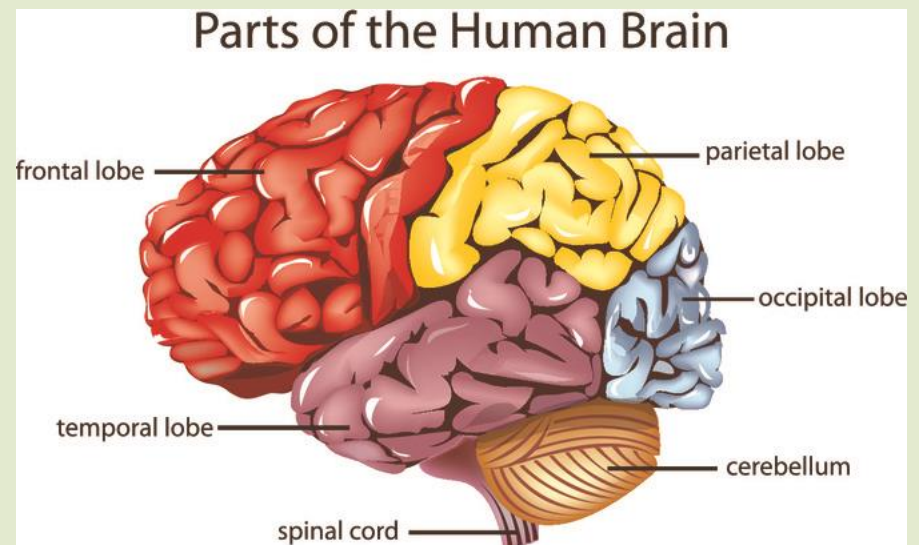
What Do Executive Skill Weaknesses Look Like in Students?

- Slow to initiate tasks
- Runs out of steam before finishing work
- Doesn't bother to write down assignment
- Loses books, papers, notebooks
- Forgets directions
- Lack of time sense/urgency
- Forgets to bring materials home
- Keeps putting off homework
- Chooses "fun stuff" over homework
- Forgets homework/forgets to pass it in
- Leaves long-term assignments until last minute
- Can't break down long-term assignments
- Sloppy work
- Messy notebooks Can't find things in backpack
- Passive study methods (or doesn't study)

What Do Executive Skill Weaknesses Look Like in Students' Environment?



Until they are fully developed in children, parents and teachers act as “surrogate” frontal lobes for children.



Intervening

As we get older the world demands greater internalization of executive skills

We must

- 1. Intervene at the level of the environment and**
- 2. Intervene at the level of the child**

Typical Development

http://deltraining.com/courses/Executive_Function/content-frame.htm



Intervening at the Level of the Environment

1. Change the physical or social environment
2. Change the nature of the tasks we expect children to perform
3. Change the way cues are provided to prompt the child to perform tasks or behave in a certain way
4. Change the way parents, teachers, caregivers interact with children



Change the physical or social environment

- Seat students where distractions are less
- Classroom engineering; materials, homework bins, routines, procedures – reduce working memory demands
- Grouping/seating students to promote attention and impulse/emotional control.

Metacognitive Questions

“Good question! How do you suppose you could find the answer?”

“How do you think you will do on your math assignment. Why?”

“What could you do to get a higher grade?”

“Tell me how you figured out your answer to that question.”

“This is a big assignment. What will you do 1st? Then what?”

“How long do you think it will take you to finish this? Let’s see if you’re right.”

“Tell me your homework plan. What will you do first? When will you do it?”



Metacognitive Questions

“Sometimes it’s hard to get started on homework. What can you do to make it easier?”

“What can you do to make sure you keep working until the assignment is done?”

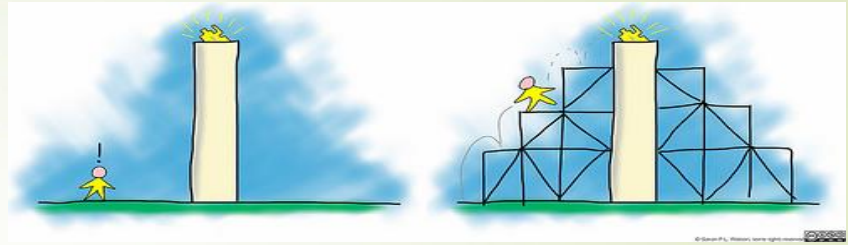
“How can you keep from becoming distracted while you’re trying to work?”

“Tell me how you came to that conclusion, made that decision, etc. What would be another choice you could have made?”

“What can you do to learn the material that will be on the test?”

“Let me show you how I thought about the problem when I tried to solve it.”

Modify the Tasks We Expect Children to Perform




- Make the task **shorter**--reduce the amount of work required or divide it into pieces with breaks built in along the way.
- Make the steps more explicit.
- Create a schedule.
- Build in variety or **choice** with respect to the tasks to be done or the order in which the tasks are to be done.



Change the Way Cues are Provided

- Verbal Prompts
 - Visual Cues
 - Schedules
 - Lists
 - Audiotaped Cues
 - Alarm Reminders.
- 



Intervene at the Level of the Student

The ultimate goal is to teach students to develop their own executive skills sufficiently so they can function independently.

- Teach the skill
- Motivate student to use the skill



Goal: A Clean Room

- ▶ **Directive from parent:**

- ▶ *Clean your room*

- ▶ **Response from child with executive skill deficits:**

- ▶ *Nothing*




Intervention Plan for Clean Room

- ▶ Step 1: The parent acts as an external frontal lobe that works with the child to perform the following functions:
 - ▶ Develop a *plan*, an organizational scheme, and a specific set of directions.
 - ▶ Develop a way to monitor performance.
 - ▶ Provide encouragement/motivation and feedback about the success of the approach
 - ▶ Problem solve when something doesn't work.
 - ▶ Determine when the task is completed



Step 1: Sample Statements:

- *Let's start.*
- *Put your dirty clothes in the hamper (praise).*
- *Hang your clean clothes in the closet (praise).*
- *Hang your hats/jewelry on the hooks (praise).*
- *Put your books on the shelf (praise).*
- *You have school papers under the bed. Put those in a pile and we will go through them at the end (praise).*
- *When you are finished you can hang out with your friends.*
- *You've done a great job staying on task.*

- 
- Step 2: Provide the same information without being the direct agent: create a list, picture cues, audio tape, etc. to cue the child.

Parent says to child: Look at your list.

- Step 3: Parent begins to transfer responsibility to child:

Parent says to child: What do you need to do?

- Step 4: Transfer complete.

Child now asks himself/herself. What do I need to do?



Goal: Helping a Child Learn to Control His/Her Temper

- ▶ Together with the child, make a list of the things that happen that cause the child to lose his/her temper (these are called “triggers”).
- ▶ Manage or eliminate the triggers.
- ▶ Talk about what “losing your temper ‘looks’ or ‘sounds like’ (e.g., yells, swears, throws things, kicks things or people, etc.). Decide which ones of these should go on a “can’t do” list. Keep this list short and work on only 1-2 behaviors at a time.



Goal: Helping a Child Learn to Control His/Her Temper

- ▶ Now make a list of things the child can do instead (called “replacement behaviors”). These should be 3-4 different things the child can do instead of the “can’t do” behaviors you’ve selected.
- ▶ Put these on a “Hard Times Board.”

HARD TIMES BOARD



Triggers: What Makes Me Mad—

1. When I have to stop listening to my ipod.
2. When it's time to do an assignment I don't like.
3. When my plans don't work out.




"Can't Do's"

1. Hit Somebody
2. Break or Throw Anything



When I'm Having a Hard Time, I Can

1. Talk to the teacher
2. Count to 10
3. Close my eyes and take a deep breath



Helping A Child Learn to Control His/Her Temper

- ▶ Practice. Say to the student, “Let’s say you’re upset because Jared was sitting in your desk in math.” Which strategy do you want to use?”
- ▶ After practicing for a couple of weeks, start using the process “for real,” but initially use it for minor irritants.
- ▶ After using it successfully with minor irritants, move on to the more challenging triggers.
- ▶ Connect the process to a reward. For best results, use two levels of rewards: a “big reward” for never getting to the point where the Hard Times Board needs to be used, and a “small reward” for successfully using a strategy on the Hard Time Board to deal with the trigger situation.



TEACH deficient skills

Don't expect your child to acquire executive skills through observation or osmosis.

And.....



Model Effective Skills



or





Seven Steps to teaching Executive Functioning Skills.



7 steps to teaching executive skills

1. Identify specific problem behaviors

2. Set a goal.

- They *direct behavior* (toward task relevant and away from task irrelevant behavior)
- They *energize*
- They encourage *persistence*
- They *motivate* people to discover and use task-relevant knowledge and skills.



7 steps to teaching executive skills

3. Outline the steps that need to be followed in order for the youngster to achieve the goal.

4. Whenever possible, turn the steps into a list, checklist, or short list of rules to be followed.



7 steps to teaching executive skills

5. Supervise the youngster following the steps.
 - Prompt the youngster to perform each step in the procedure.
 - Observe the youngster while s/he performs each step, providing feedback to help improve performance.
 - Praise the youngster when s/he successfully completes each step and when the procedure is completed as a whole.



7 steps to teaching executive skills


6. Evaluate the program's success and revise if necessary.
7. Fade the supervision.



Use Incentives to Augment Instruction.

- ▶ Incentives make both the effort of learning a skill and the effort of performing a task less aversive.
- ▶ Furthermore, putting an incentive after a task teaches delayed gratification.

***FIRST____THEN_____




7 Steps to Creating Incentive Systems

- Step 1:** Describe the problem behaviors.
- Step 2:** Set a goal.
- Step 3:** Decide on possible rewards and contingencies
- Step 4:** Write a behavior contract.
- Step 5:** Implement the contract.
- Step 6:** Evaluate success and make changes if necessary.
- Step 7:** Fade the rewards.



Instructional Strategies

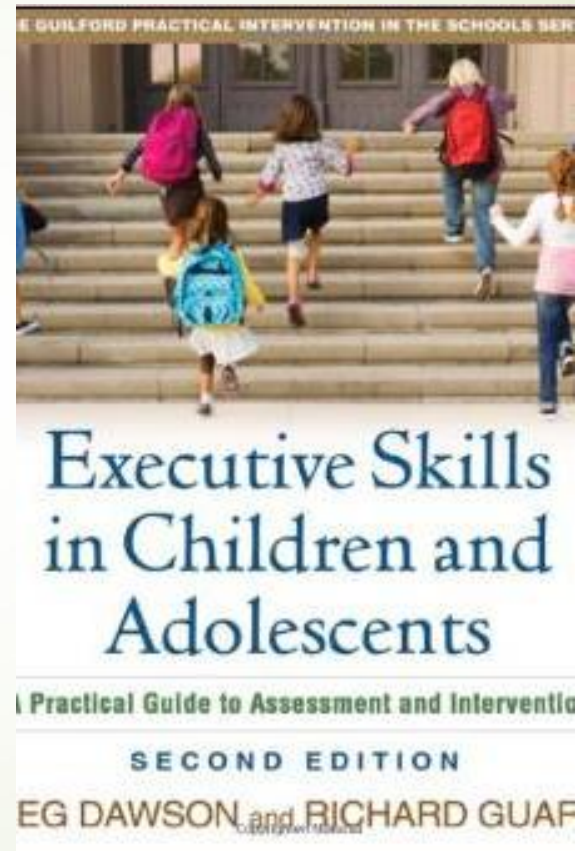
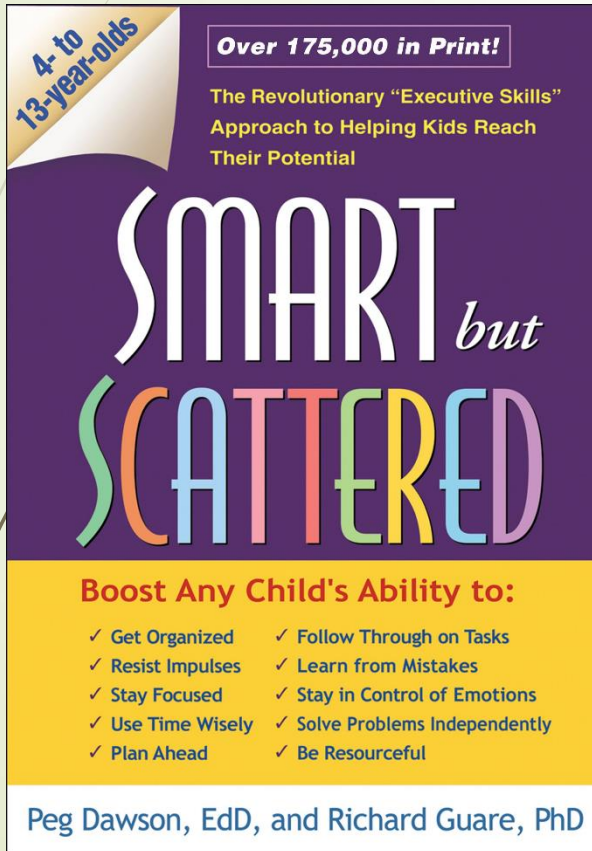
- ▶ Teach **organizational** skills.
 - ▶ Teach the “**study**” skills necessary to meet course requirements—how to study for tests, how to break down long term assignments into subtasks, how to develop timelines.
- 



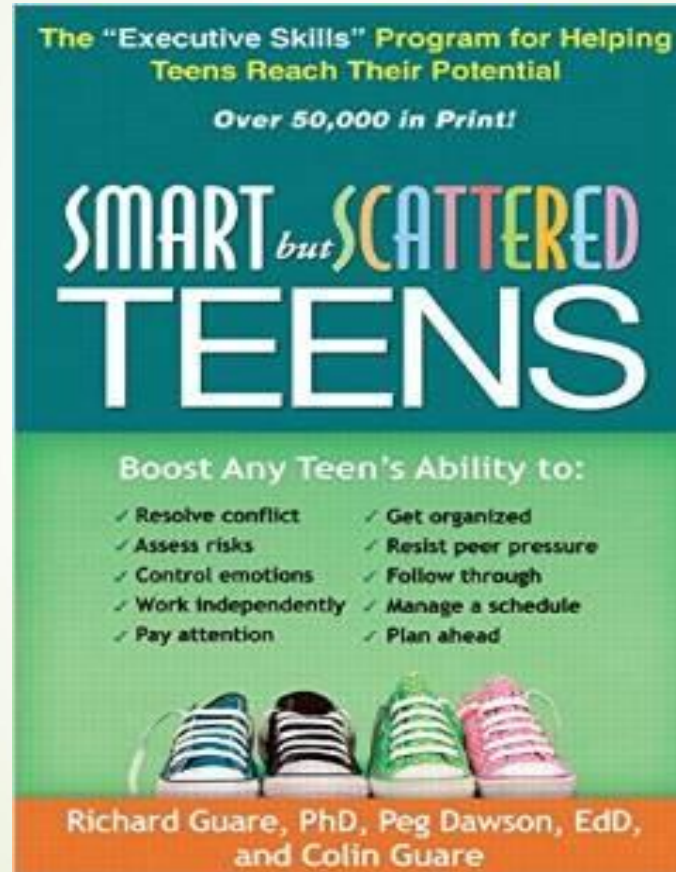
Instructional Strategies

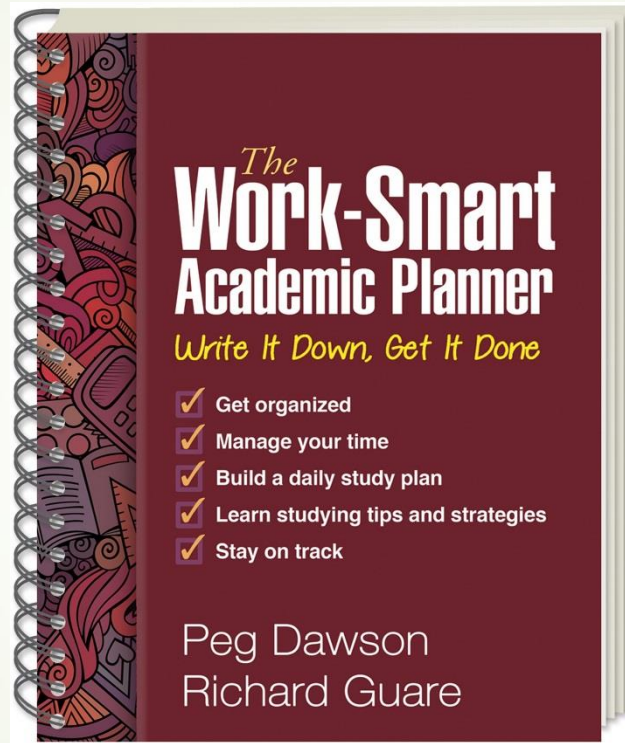
- ▶ Teach **homework** skills—e.g., how to plan homework sessions, strategies for getting started, screening out distractions, sticking with tasks long enough to get them done, avoiding temptation (e.g., choosing to play video games, etc.), and problem solving (what to do when you forgot to write down the assignment, don't understand the assignment, etc).
- ▶ Strategies to Make Homework Go More Smoothly.
<http://www.childmind.org/en/posts/articles/2013-8-13-strategies-make-homework-go-smoothly>

Resources



Resources





The
**Work-Smart
Academic Planner**

Write It Down, Get It Done

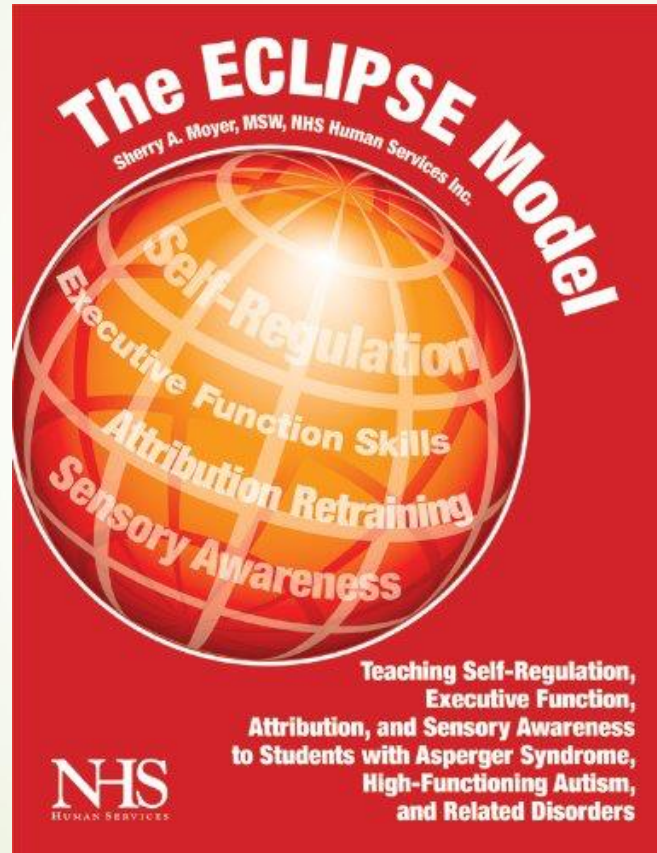
- ✓ Get organized
- ✓ Manage your time
- ✓ Build a daily study plan
- ✓ Learn studying tips and strategies
- ✓ Stay on track

Peg Dawson
Richard Guare

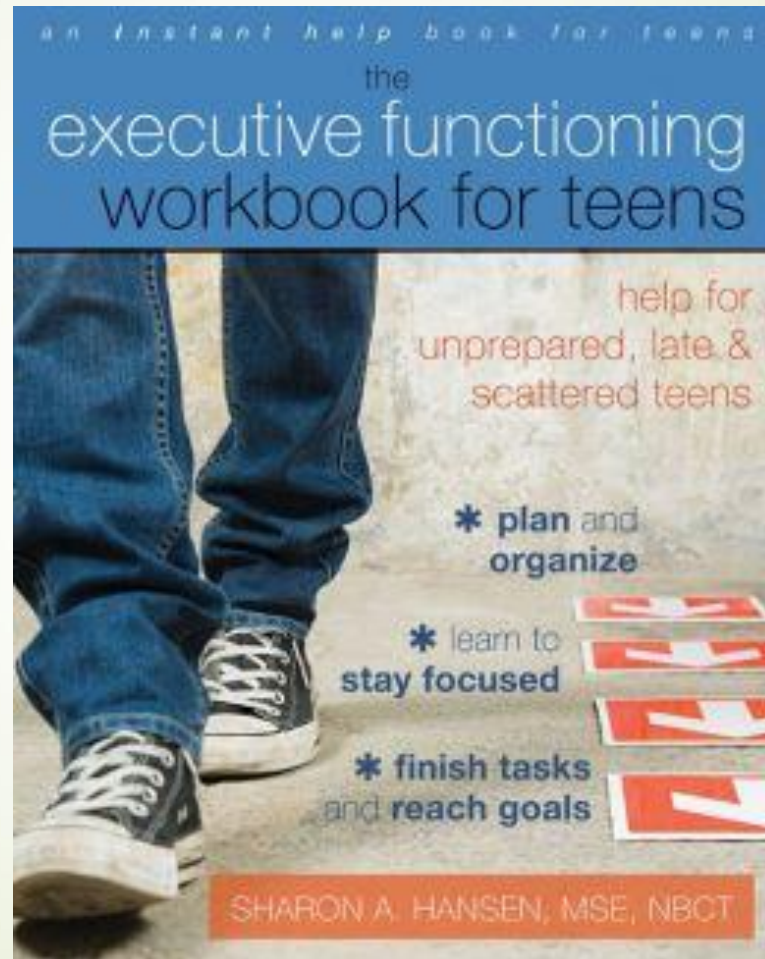


STOP

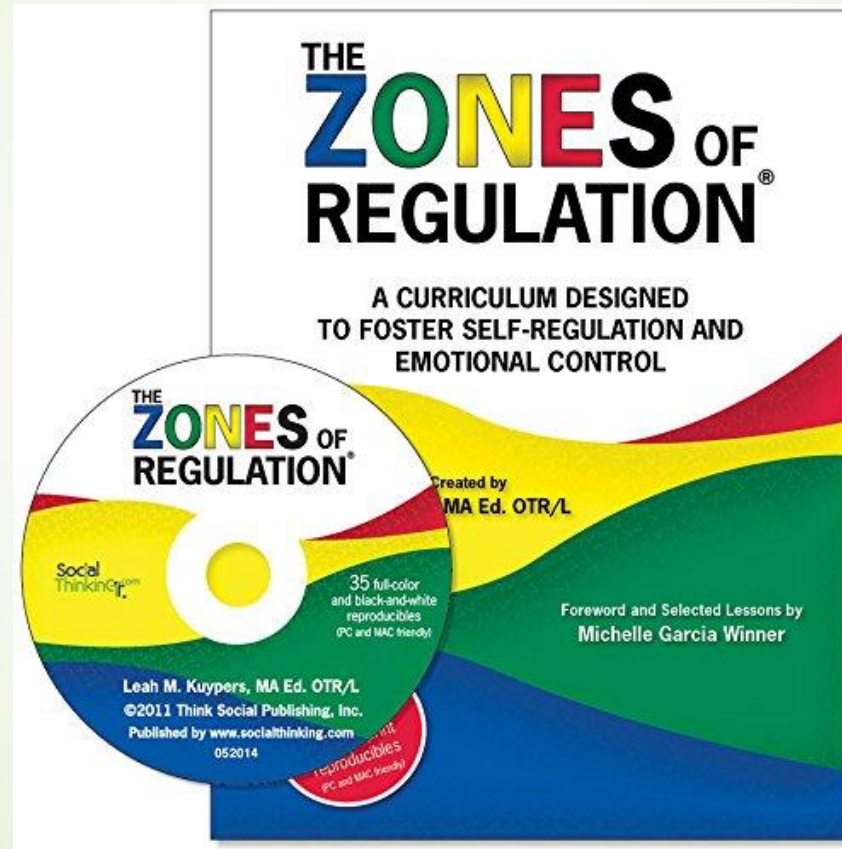
Resources



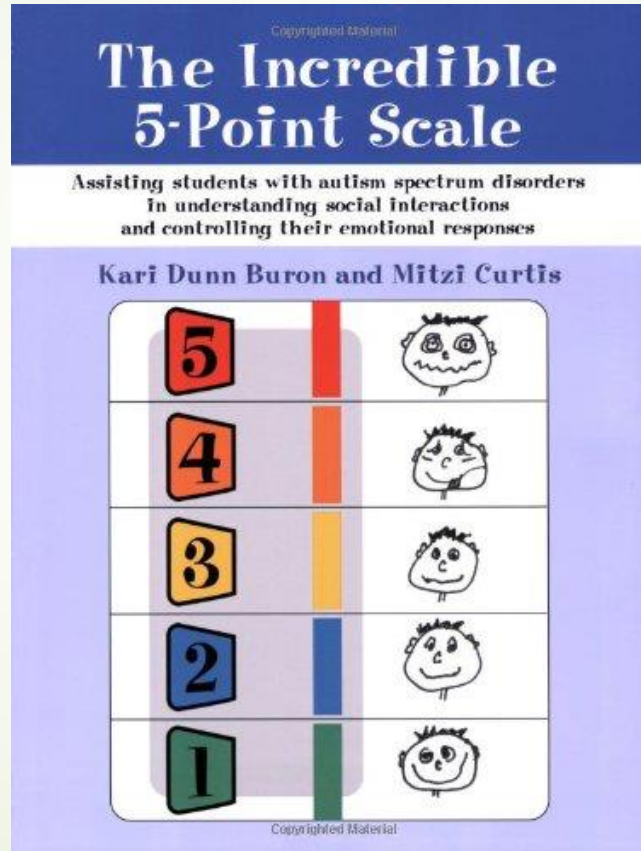
Resources



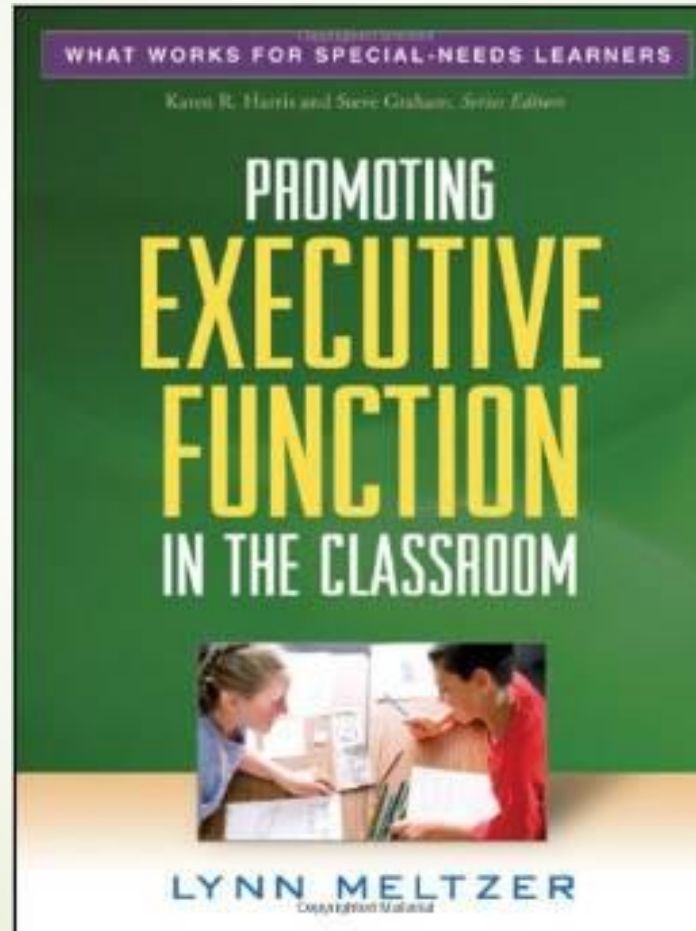
Resources



Resources



Resources





Resources



- 1. Strategies for Organization: Preparing for Homework and the Real World. A \$600 program I found copied on the Internet.
[http://gustiesgang.wikispaces.com/file/view/strategies+for+organization+\(2\).pdf](http://gustiesgang.wikispaces.com/file/view/strategies+for+organization+(2).pdf)
- 2. Speech Pathologist Blog with graphic organizers.
<https://jillkuzma.wordpress.com/teaching-ideas-for-executive-function-skills/>



Resources



- ▶ 3. Strategies to Make Homework Go More Smoothly.
Document to give to parents
<http://www.childmind.org/en/posts/articles/2013-8-13-strategies-make-homework-go-smoothly>
- ▶ 4. Great Website that leads to example lesson plans and more information
<http://understandingexecutivefunctioning.blogspot.com/p/what-are-executive-functions.html>




Resources




- ▶ 5. Lazy Kid or Executive Dysfunction?
http://www.ldonline.org/article/Lazy_Kid_or_Executive_Dysfunction%3F
- ▶ 6. Erica Warren's site (Where I bought the \$20 CD)
<http://www.goodsensorylearning.com/home.html>



What is coaching?



An intervention strategy in which a coach (either an adult or a peer) works with a student to set goals (long-term, short-term, or daily) designed to enhance executive skills and lead to improved self-regulation.



Coaching Is a 2-Stage Process

Step 1: Help the student establish a long-term goal

Step 2: Link the long-term goal to daily plans




In the first stage of coaching, we ask students to set goals

- ▶ Goals may be academic, social, or behavioral depending on individual students' needs.
- ▶ We may ask students to set long-term goals, or we may focus on more short-term goals (marking period goals, weekly goals, daily goals).
- ▶ Throughout the coaching process, we remind students of the goals they have set—and we help them track their progress toward achieving their goals.

Second stage: Linking Daily Plans to Goals

Basic Format: **R.E.A.P.**

- **Review:** go over the plans made at the previous coaching session to determine if the plans were carried out as intended.
- **Evaluate:** how well did it go? Did the student do what he said he would do? If not, why not?
- **Anticipate:** Talk about what tasks the student plans to accomplish today--be sure to review upcoming tests, long-term assignments.
- **Plan:** Have the student identify when he plans to do each task, and, when appropriate, *how* he plans to do each task.



Goal-Setting

Step 1: Define goal

Step 2: Specify steps to achieve goal

Step 3: Identify barriers to goal attainment


Step 4: Brainstorm ways to overcome
barriers

Step 5: Identify necessary environmental
supports will be needed to achieve goal



Daily Coaching Sessions

Build in mini-lessons where appropriate:

- How to study for tests
 - How to organize a writing assignment
 - How to break down a long-term assignments
 - How to organize notebooks
 - How to manage time (resist temptations)
- 



Coaching Alternatives



- Group coaching--use during homeroom period or in advisor groups
- Peer coaching--train honor students to coach at-risk students
- Reciprocal coaching--have students work in pairs to coach each other
- Train older students to coach younger students

References

- Anderson, V. A., Anderson, P., Northam, E., Jacobs, R., & Catroppa, C. (2001). Development of executive functions through late childhood in an Australian sample. *Developmental Neuropsychology, 20*, 385-406.
- Barkley, R. A. (1997). *ADHD and the nature of self-control*. New York: The Guilford Press.
- Buron, K. D. & Curtis, M. B. (2003). *The incredible 5-point scale*. Shawnee Mission, KS: Autism Asperger Publishing Company.
- Dawson, P. & Guare, R. (1998). *Coaching the ADHD student*. North Tonawanda, NY: Multi-Health Systems.

References

- Dawson, P. & Guare, R. (2004). *Executive skills in children and adolescents: A practical guide to assessment and intervention*. New York: The Guilford Press.
- Dawson, P., & Guare, R. (in press). *Smart but scattered: The revolutionary "executive skills" approach to helping kids reach their potential*. New York: The Guilford Press.
- Goldberg, D. (2005). *The organized student*. New York: Simon & Schuster.
- Gray, C. (1993). *The original social story book*. Arlington, TX: Future Horizons, Inc.
- Goldberg, D. (2005). *The organized student*. New York: Simon & Schuster.

References

- Gray, C. (1993). *The original social story book*. Arlington, TX: Future Horizons, Inc.
- Hart, T. & Jacobs, H. E. (1993). Rehabilitation and management of behavioral disturbances following frontal lobe injury. *Journal of Head Trauma Rehabilitation*, 8. 1-12 .
- Huebner, D. (2007). *What to do when you grumble too much*. Washington, D.C.: Magination Press.
- Huebner, D. (2006). *What to do when you worry too much*. Washington, D.C.: Magination Press.
- Huebner, D. (2007). *What to do when your brain gets stuck*. Washington, D.C.: Magination Press.
- Huebner, D. (2007). *What to do when your temper flares*. Washington, D.C.: Magination Press.



References

- Landry, S. H., Miller-Loncar, C. L., Smith, K. E., & Swank, P. R. (2002). The role of early parenting in children's executive processes. *Developmental Neuropsychology, 21*, 15-41.
- Margolis, H., & McCabe, P.P. (2004). Resolving struggling readers' homework difficulties: A social cognitive perspective. *Reading Psychology, 25*, 225-260
- Paniagua, F. A. (1992). Verbal-nonverbal correspondence raining with ADHD Children. *Behavior Modification, 16*, 226-252.
- Plumer, P.J. & Stoner, G. (2005). The relative effects of classwide peer tutoring and peer coaching on the positive social behaviors of children with ADHD. *Journal of Attention Disorders, 9*, 290-300.



References



Risley, T. R., & Hart, B. (1968). Developing correspondence between the nonverbal and verbal behavior of preschool children. *Journal of Applied Behavioral Analysis, 1*, 267-281.

Sabbagh, L. (2006). The teen brain, hard at work. *Scientific American Mind, 17* (4), 20-25.

Weinberger, D. R., Elvevåg, B., & Giedd, J. N. (2005). The adolescent brain: A work in progress. The National Campaign to Prevent Teen Pregnancy (teenpregnancy.org).

Smith Harvey, V., Chickie-Wolfe, L.A. (2007). *Teaching to learn: Practical strategies to empower independent learning*. New York: The Guilford Press.

Witt, J., LaFleur, L., Naquin, G., & Gilbertson, D. (1999). *Teaching effective classroom routines*. Longmont, CA: Sopris West.